

# Information Governance and Security Policy - Two Peas in a Pod

Bryn Bowen CRM  
Frank LaSorsa CRM  
Eugene Stakhov CRM

# What is policy ?

off the mark.com by Mark Parisi



© Mark Parisi, Permission required for use.

# Why have an IG Security Policy anyway?

- Compliance
- Competitive advantage
- Expense management
- Solid, secure infrastructure supports growth

## Question

What are the major obstacles you encounter in your organization in trying to create and implement various IG policies ?



# What are the major obstacles to creating/implementing an IGS Policy?

- “Culture”
- Management buy in
- Authority to coordinate employees outside of your functional area
- Identifying stakeholders
- Current infrastructure
- Ensuring adoption

## Activity

In the envelope you will find various headings (bigger strips). You will also find smaller strips containing terms that would fit under one of the larger category headings. The purpose of this activity is to get you thinking about your policy roadmap.

Policy Administration

General Network

Backup & Storage

Facilities

Social Media

Records

Third Party Administration

Applications

Approval Process

Acceptable Use

Archives

Offices

Facebook

Official Copy

Transportation

Business Applications

Audit

Passwords

Cloud Storage

Colo Center

Twitter

Retention Disposition

Chain of Custody

Firm Systems

Confirmation

Standby Mode Time Out

Tape Storage

Affiliated Offices

Linked In

Unmarked Cartons

Extranet

Summation Lit. Support

Confirmation Questionnaire

Remote Access

Data Warehouse

Instant Messaging

Lawyer Mobility

Affiliated Offices

Frequency of Reminders

Internet Use

Client Request For Records

Frequency of Updates

Thumb Drives

# How you write is as important as what you write !

Tips and Exercises



# What's wrong with this ?

- Some people will react to the increase in the gas tax by taking taxis, buses or other public transportation since these forms of transportation are somewhat less expensive than using a private automobile. However, some people may not be willing or able to make such a change: they might live far from public transportation or might have medical conditions that made it necessary for them to drive. These people will continue driving, but they would generally be likely to take fewer trips than before the tax.

## Is this better ?

A higher gas tax would reduce the amount of driving by people who can easily use other forms of transportation. People who can't switch would continue to drive, although they would probably drive fewer miles than before.

# Rule #1 – BE CONCISE !



Later, we will be writing some sample paragraphs. These rules will help.



## And this ?

It is policy that all employees have computers at their disposal. These are mostly provided for firm business, but use for important occasional personal business is also okay. There will also be software provided that will allow access to the internet, production of documents, access to CD and DVD and databases.

# Rule #2 Be Specific

What is occasional personal use ?



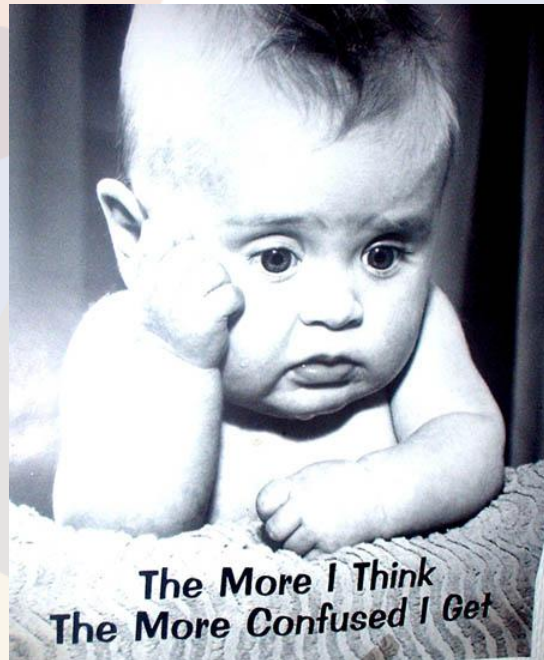
## Any problems here ?

- The firm requires a dual factor multilayer authentication when accessing via the Citrix gateway. Active director gateway and appropriate certificate clearance is required for said access.

# Rule #3 Avoid Jargon



Can you fix the paragraph on the prior slide ? Try it now !



## Rule # 4

- Write for the intelligent non-specialist.





## Any problem with this policy paragraph ?

After the entire physical and electronic set has been reviewed, the electronic documents will be transferred to a CD or DVD to be sent along with the hard copy to the designated address. If Firm Counsel advises that no copy of the records is to be made, then the right to request these at a later date should be reserved as indicated in the sample release letter below:

## Rule #5

Don't mix policy and procedure.  
Procedures lead from policy.



# The Policy Guidelines

- #1 Be Concise
- #2 Be Specific
- #3 Avoid Jargon
- #4 Write for the intelligent non-specialist
- #5 Don't mix policy and procedure
- #6 Focus on results (avoid too much detail)
- #7 Identify positive and negative

# More Policy Guidelines

- #8 Anticipate questions and problems
- #9 Use tables and summaries
- #10 Include effective date and limitations
- #11 Include acknowledgment and audit
- #12 Provide feedback loop

# User Education & Responsibilities

- Consider that protection is now a combined effort of info consumers and managers
- Mitigate risky behavior – how?
- Deter - create enough hurdles, high enough
- Can't lock it down – information feeds the enterprise
- Whose device/information is it anyway?

# Taxonomy and Information Governance

A Love Story



# Security

- Integral component of IG policy
- Context-sensitive
- Authentication/Authorization
- Distinguish between users, groups and the rights (privileges)

# Classification

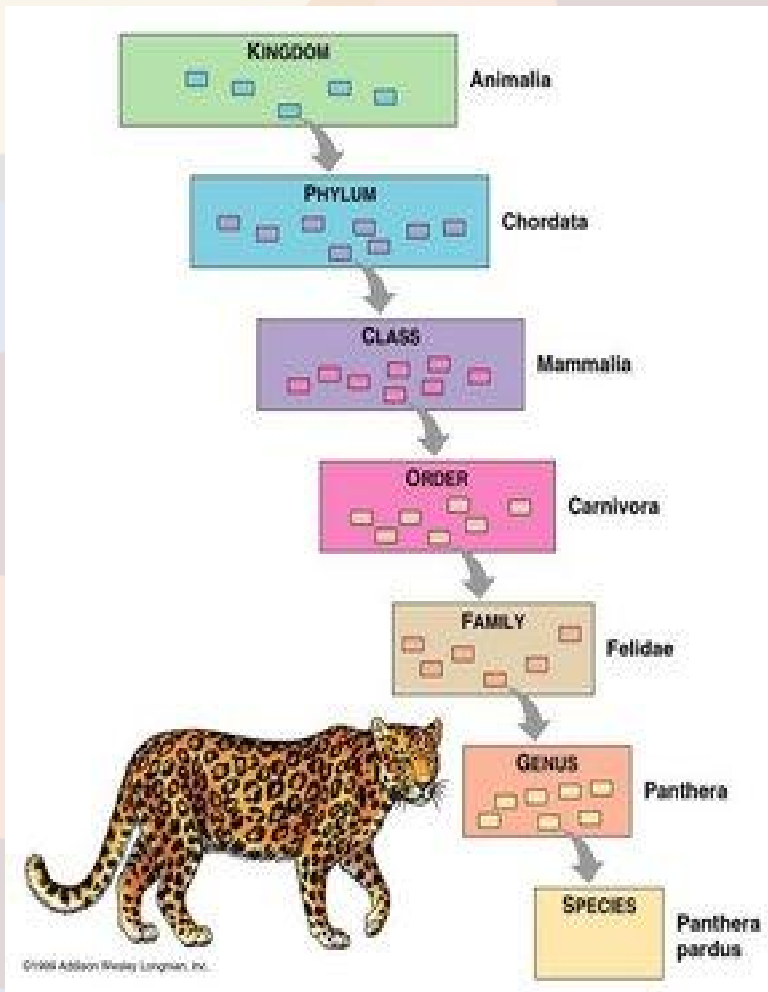
- ECM Mantra: “What you get out is what you put in”
- Assigning metadata to information
  - Tagging
  - Filing
  - Categorizing
- A challenge to implement



# Auto-Classification

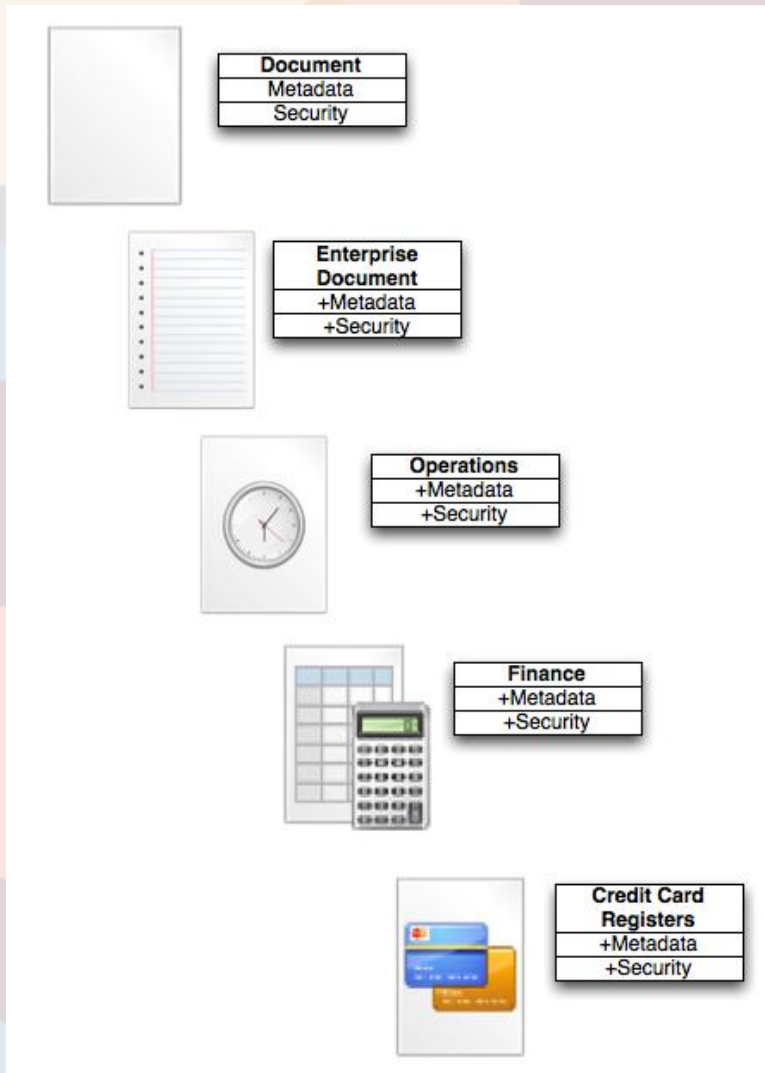
- Brains vs. Brawn?
- Planning vs. Technology?
  - Artificial Intelligence
  - Information “Crawling”
- AD Group: AccountingUsers
- Records File Plan:  
`//Acme Corp/Finance/Accounting/Receivables/2012-01`
- Harness the Power of Metadata

# Taxonomy 101



- Classification
  - Inherit characteristics of parent
  - Add to parent's characteristics
  - Inheritance and Specialization
- Standardization
  - Nomenclature
  - Metadata
  - Structure
  - Relationships
  - Security

# Taxonomy 101



- Classification
  - Inherit characteristics of parent
  - Add to parent's characteristics
  - Inheritance and Specialization
- Standardization
  - Nomenclature
  - Metadata
  - Structure
  - Relationships
  - Security

# Taxonomy 101

- Objects come from Classes
- Classes contain Properties
- Classes contain Sub-Classes



# Taxonomy 101

- Objects come from Classes
- Classes contain Properties
- Classes contain Sub-Classes



**Geek Alert:**

## Object-Oriented Programming

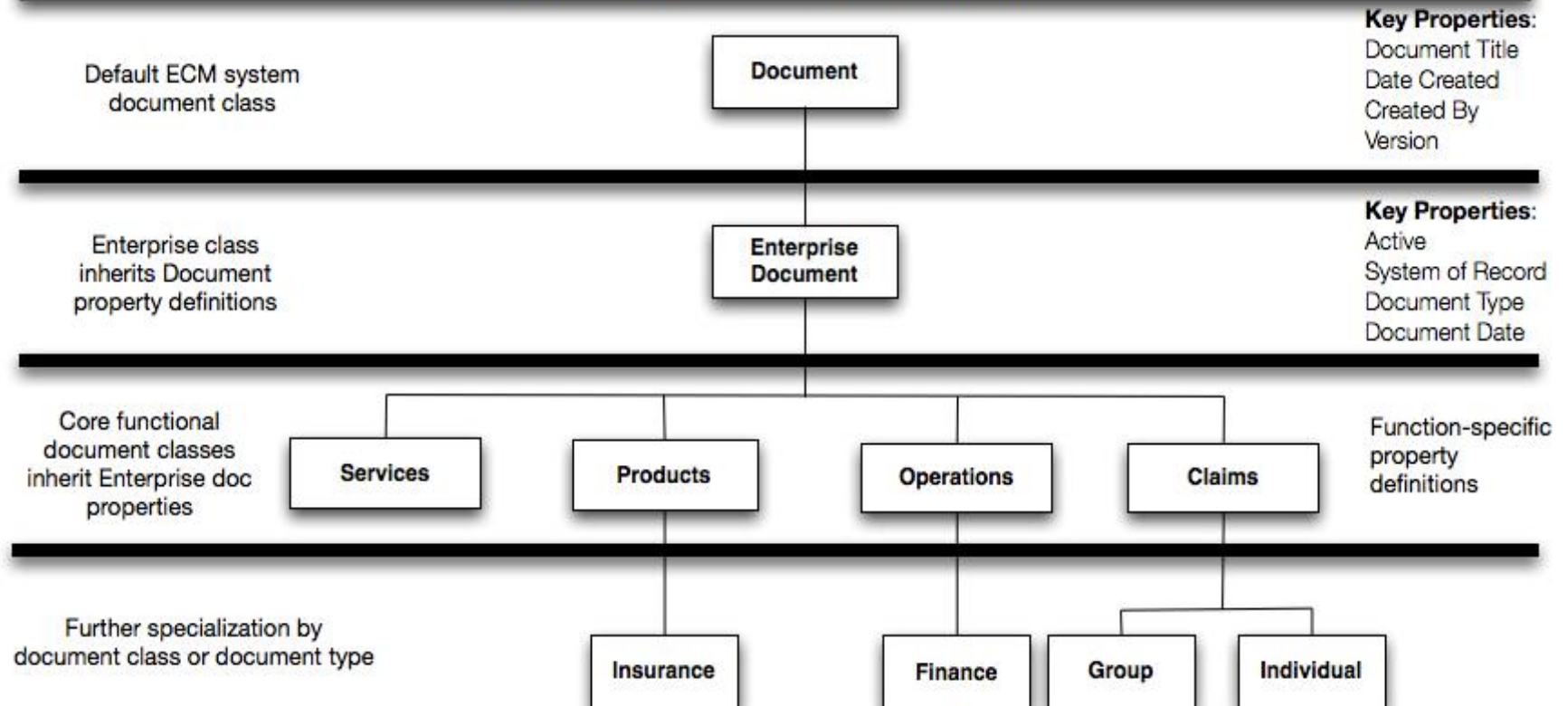
- Inheritance
- Polymorphism



# Taxonomy 101



## Insurance Company Document Taxonomy Hierarchy



# Taxonomy 101



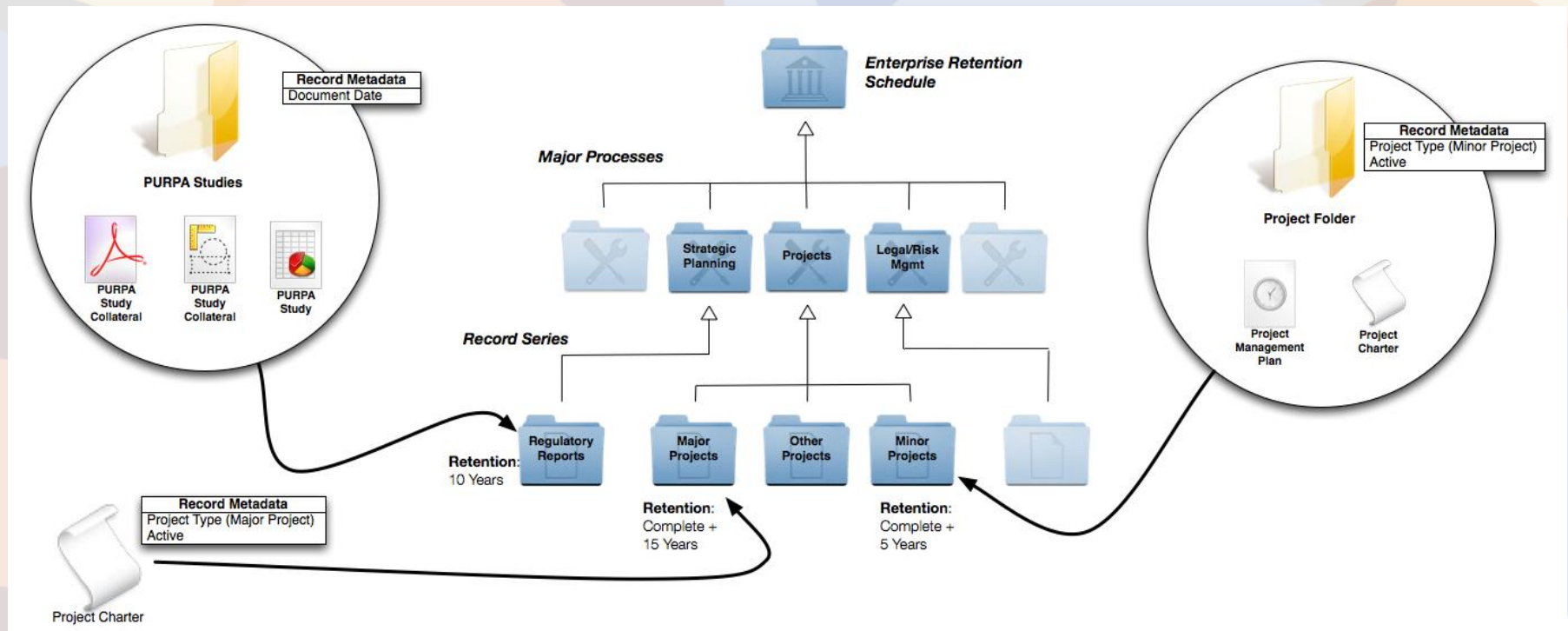
## *High-Level Target Specifics*

- Design Style Choices (Enterprise)
  - Content Centric
  - Organizational
  - Functional
- Design Granularity
  - Item Type vs. Document Type
  - Access Requirements
  - Records Management
- Properties
  - Centralization
  - Polymorphism



# Records Management 2012

## Sample File Plan Mapping





# Building Tools



- Taxonomy Definition Matrix
  - Search
  - Lifecycle
  - Reporting
  - Process/BPM
- Enterprise Property Listing
  - Property dictionary
  - Full metadata
  - Choice lists
- Process Worksheets
  - Qualitative



# Lowering the Barriers to Effective Classification

Universal Ingestion Tool - Demo

# Standards and Policies - Intersection

Main Standards to Consider:

MoReq2

ISO 15849

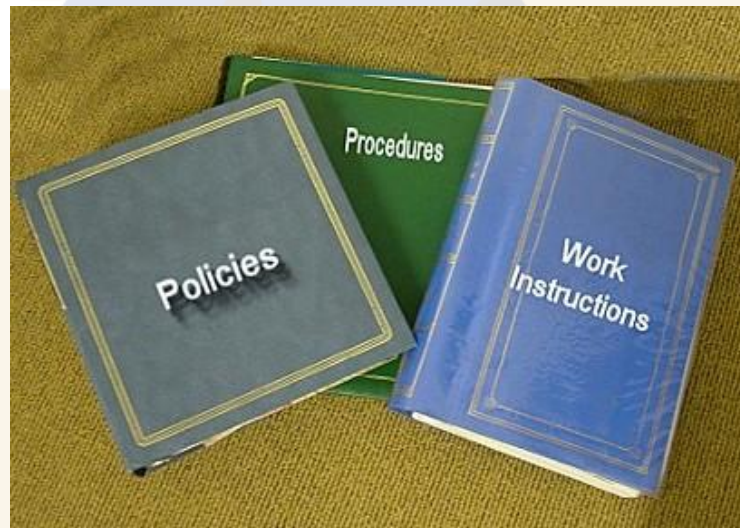
HIPAA

HITECH

ISO 270001

# Standards & Policies - Intersection

- Does your policy address/incorporate these standards?
- What is the gap, and how do I identify it?



# Standards and Policies - Intersection

- 27001 Highlights:
- Security v. Mobility – is there a winner ?

